

»Blockchain for Industrial Applications« Trends, Challenges & Chances

"I guarantee you – Blockchain will play an important role in every company"

> Achim Berg President of Bitkom

Start: March 2018 End: November 2018 Costs: € 25,000

'We don't believe that traceability is the goal. We believe that transparency is the ultimate goal. Blockchain will give us the ability not only to track where food came from, but how it was produced."

> Frank Yiannas Vice President of Food Safety at Walmart

Join the consortium to ...

gain an understanding of the technologies behind the trend and learn to evaluate relevant use cases:

- Get an overview of application fields outside of cryptocurrencies like healthcare, logistics, automotive, machine and plant engineering, pharmaceuticals, chemistry, etc.
- Identify **specific applications** that are relevant for your company like fraud prevention, release of specific features and elimination of unwanted counterfeits
- Evaluate the technological and economical challenges and chances behind the industry trend

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Motivation

| Initial Situation | Blockchain, Tangle or related technologies are told to be revolutionary - the "new internet" - which could solve current issues related to digitalization and globalization. Starting in the financial sector the hype spills over in multiple other industries, leading to many open questions: What are the opportunities behind this technology and what are new fields of application? What are the potential implications for my markets, sector, business unit and team? What are the challenges of relevant and developing technologies? |
|-------------------|--|
| Procedure | Starting point is an overview and SWOT analysis to create a general understanding of the technologies and their potential impact on selected application fields Best practice applications, high potential applications based on partner needs and research applications will be structured and offered for further evaluation Based on your vote, a deep dive on technological and economic aspects will be executed for selected applications |
| Major Outcome | → Understanding the concepts of blockchain technologies and the implications for your business |
| for Participants | A detailed overview of current and future blockchain and tangle applications, underlying enabling technologies, software tools and enabling partners |
| | Technological and economical evaluation of potential implementation of selected cases |
| | Access to a large cross-industrial & interdisciplinary partner network |



Potential of Blockchain / Tangle Usage



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Potential Focus Areas

Smart Production



Production Data Handling



Supply Chain & Logistics

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Smart Products



Product Transparency



Product Data Handling

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Smart Services & Processes





Collaboration Platforms

. . .



Project Structure & Timeline



Stage 1 Content:

- Development of a structured and detailed knowledge base
- Internal and external expert input regarding different underlying technologies like blockchains and tangle
- Segmentation of different application fields and target markets
- → Information for a common understanding and profound basis

Stage 2 Content:

- Assessment of most relevant use cases, best practices and research activities within the derived segments
- Technical and economic evaluation in terms of short fact sheets
- Assessment of potential collaboration partners & solution providers
- ➔ Information basis for selection of relevant detail cases

Stage 3 Content:

- In depth technological or economic analysis of defined use cases according to the partners needs
 - Technological implementation, to develop a roadmap and define stage gates
 - Assessment of potential added value, costs for implementation or business model generation
- Information basis for subsequent partnerspecific roadmaps/decisions concerning the initiation of specific monitoring, demonstration or implementation projects









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Project Framework

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Market Perspective

How do I **evaluate** the **economical** potential of a blockchain solution?

How can I **establish** the right **network** of partners for leveraging the potentials?

For which of my **business needs** is a blockchain applicable?

Which other applications exist based on markets and focus areas?

Structured Overview

Knowledge

Deep

Dive

Which applications could **disrupt my** current business?

Technology Perspective

Are there existing **solutions** for my **problems** and how are they working in detail?

What are the **technological differences** between various approaches and what is the **most suitable** for my use case?

> How do I **identify** research entities, start- ups & collaboration partners for the implementation?

How do I **implement** gathered **data** in a blockchain / tangle?

What **infrastructure** do I need to setup in my company?

What kind of Distributed Ledger Technologies (DLT) exist **beside blockchain**?

Are there **best practice examples** of blockchain / tangle usage in my field of application?

Exemplary Proceeding & Results Stage 1: Segmentation & Knowledge Base





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Knowledge Base

- Build up background knowledge regarding
 blockchain-based or blockless systems like directed
 acyclic graph/ tangle and hybrid systems
- Understand the differences and advantages of different distributed consensus methods like proof of work, burn, capacity, stake, activity, etc.
- Generate a common understanding & discuss relevant issues with the consortium partners

Segmentation

- Structured overview of branches where the different technologies could be beneficial
- Possible fields of application and general concepts like smart contracts, "long data", trace (food) contamination, verification of software updates, etc.
- → Consortium votes for the most relevant segments based on partners' needs and interests. Applications dedicated to these selected segments will be assessed in Stage 2.

Exemplary Proceeding & Results Stage 2: Application Short Fact Sheets



| Short Fact She | eet | | | | |
|---|--|---|---|--|--|
| | OVERA | | TING Single Unit Metal Low volume Plastic High volume Ceramic | | |
| Forming tools segment | Technological Potentia | 1 | Market Potential | | |
| 5 5 | AM manufacturing capability | 5 10 Expected market so (market development, potent | ustainability 0 5 10 | | |
| | Potential for superior product performance | s 19 Expected time-to | o-market | | |
| 0 2 - 3,04 - 3,01 | Potential for overall process improvement | 5 10 Entry barri (Material, safety, re-design | ers 0 5 10 | | |
| 2014 2017 | Technological uniqueness of AM-related features | 5 10 Economic compe (i.e. against substitutional | titiveness 0 5 10 | | |
| Description: Molding tools or mo of conformal coolin | old inserts are used for manufacturing is expected to reduce cycle times | ng primarily plastic parts in high vol , increase part's complexity and im | lume production. The integration prove process' stability. | | |
| Technology-related Information Market-related Information | | | | | |
| Available/ relevant AM Technologies | Substitutional Technologies | Technology Providers (Top Players) | Cross-Industry Application Potential | | |
| Powder Bed Fusion: Selective Laser Melting Electron Beam Melting Directed Energy Deposition: Laser Metal Deposition | Vacuum brazing Diffusion welding Drilling of cooling channels | Selective Laser Melting • EOS, 30-Systems, SLM Solutions Electron Beam Melting • Arcam Laser Metal Deposition • Optomec, RPM Innovations, Trumpf | Manufacturing of heat exchanger | | |
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| | Technological Potential | Market Potential |
|-----|--|--|
| AM | I manufacturing capability | Expected market sustainability |
| | Highly complex shapes, like the integration of conformal cooling for optimal tempering AM parts size is comparably little Surface-Jusing of powder particle can result in porous components' Cavities can be produced but post processing of them can be | No significant market growth expected Economical and technological evaluation of AM manufactured molds and mold inserts is not available – the worth can hardly be quantified monetarily |
| | 0 5 10 | Expected time-to-market |
| | Due to conformal cooling improved temperature control and increased process stability resulting in reduction of cycle times for injection molding and improved material efficiency e.g. plastic parts of higher complexity | Selective Laser Metting are already used for manufacturing moldi tools and inserts Laser Deposition Welding has been investigated but has almost r relevance to manufacturing in tooling yet |
| | integrated venting and ejection systems possible 0 5 10 | Entry barriers |
| Pot | Increased plastic part's complexity as well as increased accuracy due to lower distortion Reduction of part's wall thickness and enabling of high aspect ratios is possible, e.g. plastic ribbing | Due to long processing times and high investment costs, AM manufactured parts are highly cost intensive Conventional machining processes are usually needed to reach final part's quality, especially the surface quality |
| Tec | chnological uniqueness of AM-related features | Economic competitiveness |
| | Vacuum brazing and diffusion welding are competitive technology however the part's complexity is lower than AM manufactured parts | Reduced cycle times for part production with AM molds Improved mold functionality realisable Manufacturing of single units, »one of a kind« |

Technology & Market Analysis

- Scouting for relevant blockchain applications, already in use or under research within the selected focused areas
- Structured overview of best practices, concepts and solutions that are already in use or under development
- Analysis of the application on a technical level:
 - What type of distributed ledger technology (e.g. Blockchain), consensus mechanism (e.g. proof of work), etc. is used and why?
- Assessment of the market potential:
 - What is the market potential or are there possible synergetic uses?
- Identification of cooperation partners like suppliers, key researchers or business partners
- Identification and discussion of challenges to cope with, as basis to define a roadmap
- Consortium votes for blockchain applications to be further deeply evaluated in Stage 3

*Exemplary extract of a technological and ecological short fact sheet



Exemplary Proceeding & Results Stage 3: Technology or Business Case





Technology Case

- In depth technological assessment of different concepts their advantages & challenges regarding the specific application
- Implementation or development roadmap to define stage gates and identify key players to talk to
- In depth analysis of a possible example use case from development to roll out

Business Case

- Evaluation of a possible business case regarding implementation costs and ROI
- Comparison of different solutions and concepts regarding their technological and market potential
- Overview and suggestion regarding possible development strategies within the defined scenario like wait and buy up or becoming an innovation leader
- Assessment of potential new Business Models



*Exemplary extract of a technological deep dive named technology case

Consortium Structure





Project References







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Consortial Project Framework:

- **Result generation by research partners** (TIME Chair RWTH, FIR, Fraunhofer IPT & FIT)
- **Face-to-face results presentation** and **discussion** with industrial consortial partners
- Moderated cross-industrial workshops and expert key note speeches
- Networking with a cross-industrial consortium and highly relevant research entities



*amongst others all mentioned companies were partners of a former consortium project hosted by KEX AG and its research partners

Involved Institutes and Companies A Powerful Team in Technology Research



processes

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